## NATIONAL RAILROAD ADJUSTMENT BOARD

THIRD DIVISION

Award Number 21958 Docket Number MW-22123

George S. Roukis, Referee

## (Brotherhood of Maintenance of Way Employes <u>PARTIES TO DISPUT</u>E: ( (Terminal Railroad Association of St. Louis

**STATEMENT OF CLAIM:** Claim of the System **Committee** of the Brotherhood that:

(1) The dismissal of R. E. **Cochran** for alleged insubordination was excessive **and** wholly disproportionate to the offense with which charged (System File **TRRA 1976-31)**.

(2) Mr. R. E. **Cochran** be reinstated with seniority and **all** rights unimpaired and he be compensated for **all** wsge loss suffered.

OPINION OF BOARD: This Board has consistently looked askance at willful acts of insubordination, absent some compelling extenuating circumstance to mitigate the ultimate penalty of dismissal. We realize the importance of reasoned but justified compassion, when the particulars of a discipline case warrant the tempering or reversal of a harsh disciplinary imposition. But we are also clearly mindful of the public policy imperatives of the railroad industry. We will eschew detailing a litany of case law underscoring the need for prompt and efficient execution of directives, orders end commands and note instead the ready availability of contractually provided grievance adjustment machinery to resolve disputes. We have long held that failure to obey a supervisory direction is a serious offense.

After reviewing the record against the parameters of established Third Division holdings, we find sufficient probative evidence to sustain the charge of willful insubordination. **Claiment's** contentious disposition and refusal to obey his supervisor's instructions "to sit down" end remain "quiet", particularly when **mani**fested at a safety meeting in full and open view of other employees, would **certainly** create a lax disciplinary atmosphere ill conducive to this industry.

Award Number 21.958 Page 2 Docket Number MW-22123

We find no mitigative or other special urgency that would show that the supervisor's actions were impermissible or explicitly contributive of **claimant's** insubordination. Moreover, we well recognize this Division's language standards and are familiar with the distinction of appropriate environmental language usage, but we must distinguish between the language issuing out of an argument between a supervisor and a subordinate, as in the instant case, and the **normal** utterances of adjectival vulgarities in a routine work setting.

It appears **from** the record before the Board that the charge of insubordination **against claiment** was precise; that substantial evidence given at the investigation by several witnesses sustained the charge of insubordination; that claimant was accorded a fair and impartial hearing on appeal; and that the carrier has neither been arbitrary nor capricious nor abused its discretion. Therefore, the claim **must** be denied.

## The Third Division of the Adjustment Board, upon the whole FINDINGS : record and **all** the evidence, finds and holds:

That the **parties waived oral** hearing;

That the Carrier end the Employes involved in this dispute are respectively Carrier and **Employes** within the **meaning** of the Railway Labor Act, 8s approved June 21, 1934;

That this Division of the Adjustment Board has jurisdiction over the dispute involved herein; and

The Agreement was not violated.

AWARD

Claim denied.

mar 27 NATIONAL RAILROAD AD.

By Order of Third Division.

ATTEST: utive Secretary

Dated at Chicago, Illinois, this 15th day of March 1978.