## SPECIAL BOARD OF ADJUSTMENT NO. 605

PARTIES )
TO )
DISPUTE )

Brotherhood of Railway, Airline and Steamship Clerks, Freight Handlers, Express and Station Employes

Penn Central Transportation Company

QUESTIONS AT ISSUE:

- (1) Did Carrier violate Article I, Section 4 of the February 7, 1965 Stabilization Agreement on Manday, July 17, 1967, when it arbitrarily made a force reduction without first giving the required sixteen hours' advance notice to the employees affected before such reductions were made.
- (2) Shall Carrier now be required to pay the following named employees eight hours' pay at pro rate rate of their respective rates for July 17, 1967.

#### Southern District

TITE	Comminghas	TD	Dataman	20.00	Bass1 are
	Cunningham		Brennan		Bewley
	Schualbach		H111		Konrad
	Lawson		Homan		Hamilton
_	Dietz	RD	James		Verkamp
H.	Chalk		Mooney		Colligan
JJ	Powers	SE	Roberts	KW	Strickland
LA	Plye	WB	Waddell	RD	Quackenbush
RA	Pugh	FX	Crutcher	JH	Bratcher
RE	Loheide	JE	Proffitt	JP	Willenbrink
DC	Trapp	EI	Thempson	FJ	Brockmaier
L.	Unger	JE	Teel	SA	Wilson
Ju	Garwall	RV	Serger	M	Frys
R.	Sund	DL	Carriger	GA	Youtcheff
RE	Carpenter	CA	.Peter	M	Grace
JH	Sparkman	EP	Hammons	JF	Lowry
T.	Hopkins	JH	Hulfman	JJ	Bishop
FH	Mayer	TG	Lewis	ïL.	Kilander
H.	Leder	FD	Lexons	GF	Haky
GE	Coakley	JR	Setser	LF	Wiley
RG	Heaton	AT	Ametrong	SB	Hauley
HA	Strube1	$\mathbf{G}\mathbf{M}$	Clemer	CA	Hill
RI	Bloom	J.	Cooper	KH,	Hogan
BA	Hair	CW	Hartman	OE.	Hogan
JC	Cartwright	$\mathbb{H}$	Kitsko	RL	Hoots
E.	Teeters	CE	Lindsay	GO	Jenkins
PM	Wilkins	SD	McKinney	W.	Jones
W.	Young	L.	Scott	CH	Johnson
AA	Weigand	SJ	Wolbart	UL	Johnson
JA	Cummins	NM	Goins	Cha	erles Joyce
JR	Bennett	QΑ	Hankins		Karns
CA	Welton	M.	Hart	F1c	orine King
TL	Truxe11	MS	Haynes	Wil	llie King

CE	King	Ji Hurst		J Kocher
C.	Dallas	m Miller		ee Lay
PA	Miller	SE Morris		Lickliter
P.	Jackson	DA Ryan	_	M McAlister
LW	Stone	M. Skitvi		R Kendaz
D.	Webb	MJ Watter		E Camber
	Gillooly	CN Wood	_	. Brodericke
	McGuire	RE Reed		I, Cline
	Vest	R. Richer		I. Miles
	Hauser	M. Ross		A Miles
	Cunninghem	WJ Arter!		. Mink
	Kastensmidt	LT Bailey		D Nay
	Setter	DK Barket		. Parker
	Knust	Herman B		R Paugh
	Harville	JA Bramme		. Peoples
	Sullivan	WF Brodbe		oann Peterman
	Mobley	L. Burton		D Phillippe
	Buehling	Juel Can		illiam Plank
	Clements	DL Caught	-	R Pool A Poulos
	Boron	CM Cocil		
	Colston		ayborus 🛚	. Pritchard
	Colston	CG Coy	eerberg J	
	Warfield		_	ichard Roller
	Garry	RW Denni		enry Royster
	Gibbs	AJ Dietz AL Dillo		M Ruff
	Benedict	WE Dobbs		J Russell
	Morey Hiracle	WM Doig		. Scaringe
	Foos	MG Donah		elen Scaringe
	Earry	GF Douni		P Sears
	Fishbaugh	M. Drudi	0	rank Sims
	Kolterman	D. Dupro		H Skelton
	Crawford	M. Evana		Z Smith
	Socie	CL Fentz		. Smith
	Frice	CL Frasi	er V	C Smith
-	Wisa	KO Coorg	e G	E Speer
	Boatright	EL Gibso		E Spancer
	Boyott	M. Groon	a • 1	K Stoneking
	Ga11	M. Griss	ore E	B Stout
J.	Shanks	BP Hamil	-	M Stout
H.	Fair	BA Hartw		配 Stout
JO	Taylor	E. Thomp		M Sulgrova
JH	Thornburgh	VM Esebi		I. Fergua
RF	Tochy	WB Weath		C Maley
	iver Turnar	SC Boll		W Doughman
	Via	FK Shaw		L Taylor
	West	Ray Maji		A Walters
	Wheatley	EW Reas		M Ferguson
13	Wheatley	WL Beard	. 1	RJ Walters

VS Daffer

SR White RL Brown MW Knotts W. White. SR. Halen M. Allen E. Henthorne LP Williams FW Boyd RB Hall R. Williams JH Glickert FA Mayer AR Wilter JB Lanthrop K. Krug EL Wright RE Robinson JA Waddell WA Murphy CE Soandlin AL Koontz JD Zervas GM Windler SA Horton HA Storckman Lillian Ronan NV Hopkins WE Lewis WW DeLong RG Byrd WC Branan HL Jacobs L. Matthews RS Packer LE Henry G. Bitts

# Northern District

G. Hale KM Goodnoe E. Sears O. Goodman EP Minarchan T. Nall B. VanOveron RE King B. Bennett C. Neal JA March J. Fye GB Moore A. Luedemann G. LaPointe LE Buysse F. Lis W. Skocen AA Howe R. Wolfe L. Peterson CM McKenzie D. Cornacchia L. Cook G. Benedict J. O'Connor E. Stoll D. Andrews G. Brown S. Mele N. Hale M. Murray R. Baker CB McGennis E. Litwin D. Gatny DM Grix L. Passino W. Bentley J. Vettraino S. Ryzewicz J. Starr NM Love H. Lucdemann R. Rodriguez M. Nichols J. Wilk H. Grabowski C. Bugar W. McQuilken E. Hurley D. Charlton F. Habozny D. Smith H. Mackris G. Navarrette O. Holycross M. Glowchewski A. Villa C. Harris B. Dumoulin C. Wing R. Griffin L. Laurence M. Miller N. Crawford M. Dolgner V. Lis H. Grabowski A. Waligora J. Bennett T. Milton S. Miesel W. Smith M. Reed F. Yockey J. Brisbee T. Katros S. Althouse F. Morrall V. Zvirblis M. Boone S. Marek B. Jacobs T. Peters E. Ford R. Muczynski J. Walker M. Schmittou M. Gratz N. Dobson U. Bernier J. Kennady M. Darcy B. Biondo W. Rigley O. Schade S. Schumann G. Mullan

P. Murphy H. Balsay R. Pounders M. Solack N. Poons H. MacArthu L. Edick H. Radloff M. Archer	
	<b>F</b>
G. Shafer J. Veling A. Knowles	
F. Eilonfold B. Brebowski R. Scad	
W. Jean T. Rankin L. Winchest	e <b>r</b>
E. Anagnes V. Zelenak R. Wood	
E. Lettermeser A. Longton J. Vidak	
H. Laughton H. Fellan H. Fee	
I. Vance J. Farva H. Whelan	
M. Yonko ' M. Pattenaude H. Sutliff	

# OPINION OF EOARD:

Late Sunday afternoon, July 16, 1967, the Carrier was varbally notified by the Shop Craft unions that a strike would compare at 12:01 A.M. on July 17. The Carrier,

"immediately telephoned all available Non-operating General Chairmon and advised them of the action of the Shop Crafts unions. The Ceneral Chairmon were also informed that the agreed upon procedure for the temporary suspension of positions would be activated at 12:01 A.M. on July 17, with appropriate notices to be posted advising the employee. Such notices were posted all over the System as soon as practicable after the Shop Crafts General Chairmon had notified the Carrier of their strike action."

Thereafter, the Organization filed the instant Claim on behalf of the effected exployees for eight hours pro rate pay for July 17, 1967, alleging a violation of Article I, Section 4, of the February 7, 1965 National Agreement, in that the Carrier wrongfully suspended Claimants' positions without giving the required sixteen hours advance notice.

The pertinent pertion of Article I, Section 4, of the February 7, 1965 Agusement, is hereinefter quoted:

"Notwithstanding other provisions of this Agreement, a carrier shall have the right to make force reductions under emergency conditions such as flood, snowstorm, hurricane, earthquake, fire or strike, provided that operations are suspended in whole or in part and provided further that because of such emergencies the work which would be performed by the incumbents of the positions to be abolished or the work which would be performed by the suployees involved in the force reductions no longer exists or cannot be performed. Sixteen hours advance notice will be given to the employees affected before such reductions are made."

In view of the numbrous conflicting Awards which have been rendered by Referees on the Third Division, as well as those on our Ecard, involving disputes arising under the identical generating circumstances hereinstrike—we believe it to be incumbent upon us to attempt to finally put a quietus on this series of disputes. In that vein, we start with an analysis of the aforementioned Section 4. What rights are granted to the Carrier?

- a. Under emergency conditions arising from a strike
- b. Shall have the right to make force reductions

What further requirements must be present before it may exercise such grant?

- a. Provided operations are suspended in whole or in part, and
- b. Provided the work which would be performed by the incumbents of the positions to be abolished, or
- c. The work which would be performed by the employees involved in the force reductions no longer exists or cannot be performed. (Underlines added by us)

What other condition proceedent is included in said right granted to the Carrier?

a. Sixteen hours advance cotice will be given to the employees affected before such reductions are made.

Thus, in order for a Carrier to be relieved of its liability for a day's pay to affected employees, coverin duties are imposed on the Carrier. These may be briefly surparized a strike; suspension of operations; abolishment of positions of affected employees; work performed by employees involved in force reductions no longer exists or cannot be performed.

It is noteworthy that in Amard No. 115, et al, of our Board, the Refered determined that the Carrier was not Mable, based upon the fact that the positions were temperarily surpended and not abolished. Our most careful analysis of Section 4, failed to reveal the includion of any great to the Corrier to suspend positions in order to be reliaved of the consequences. We didfind the words "force reductions" and "shelfshad."

Furthermore, in Award No. 200, of our Board, the Referee, in sustaining the Organization's claim, indicated that Section 4, does not distinguish between temporary suspensions and abolishment of positions. Therefore, having failed to give the required sixteen hours advance notice -- a condition precedent to layoffs -- a violation occurred.

We are in agreement with Award No. 200, to the extent that a "force reduction by some other name does not change the obligation to give notice." However, this marely begs the question which has given rise to the diverse Awards decided by the Third Division, on the problem of notice. In Award No. 17989, Third Division, the Referee summarized a number of Awards, as follows:

"In the application of the sixteen-hour rule it is established (1) that telephone notice is sufficient and written notice is not required (Awards 17014, 17674, 17964); and (2) that the sixteen-hour advance notice applies to clock hours from the time the notice was actually given (Awards 17708, 17780, 17958, 17964)."

In Carrier Members' Dissent to our Board's Award No. 200, the following is contained therein:

"In this case the mutual understanding was reflected in the letter dated July 14, 1967, and as the Referee now states: 'the substance of the understanding was unchallenged.' The July 14th letter contained the following statement:

This confirms our understanding that except as the employe may be otherwise notified, all existing positions will be temporarily suspended effective at the beginning and for the duration of the strike'." (Emphasis supplied) sic.

Unfortunately, in the instant dispute we are compelled to reconstruct the arguments of the parties as reflected in the Exhibits, in order to give meaning to the contents of the July 14th letter. In Organization Exhibits "A" & "B", there is included a review of the history of alleged verbal understandings with the various General Chairman providing for temporary suspension of positions during strikes, commencing in July, 1963. These are contained in the declinations by the Carrier of the instant claim. Insert as the contents of the July 14 letter is concerned, we quote from Award No. 200:

"Positions were not subject to bulletining as they would have been if they had been abolished. Both parties had agreed to the procedure for suspension of positions rather than abolishment, in order to avoid the discuption and discuganization which would result if all positions were thrown open for bid. This understanding was embolised in a letter drafted by the Carrier's Manager-Labor Relations, dated July 14, and sent to the General Chairman. Although a place was left on the letter for the General Chairman's signature under the words, 'I concur,' the General Chairman did not sign and return it. But the substance of the understanding was unchallenged." (Underline added by us).

Of course, it should be noted that the General Chairman alluded to above, as well as the Award therein, had reference to the Signalmen's Organization and not the Organization herein. Interestingly enough, we are compelled to quote further from the Carrier's declination of October 23, 1967, Organization Exhibit "B":

"On this short notice (of impending strike at 12:01 A.M.) our people immediately telephoned all available Non-operating General Chairmen and advised them of the action of the Shop Craft unions. These General Chairmen were also informed that our agreed upon precedure for the temporary suspension of positions would be automatically activated at 12:01 A.M. on July 17, with appropriate notices to be posted advising the amployees. Such notices were posted all over our System as soon as practicable after the Shop Craft General Chairmen notified us of their strike action."

"I note the General Chairman predicates his claim on the basis that proper advance notice was not given employees whose positions he agreed could be temporarily suspended and inferred that claimants would have crossed picket lines on July 17. I am sure both you and the General Chairman know the 5-day and 16-hour advance notice rules in existing agreements are only applicable when positions are to be abolished. Since our previously described agreement with Mr. Batory was contingent upon his waiving the advance notice rules as well as the fact that no positions were abolished on July 17 but merely temporarily suspended during the one-day strike, - - -."

Thus, throughout all levels of the appeal procedure on the property, the Carrier insisted that the instant claim be denied on the ground that, "both Special Board of Adjustment # 605 and the Third Division, N.R.A.B. have ruled that when positions are temporarily suspended, as in the present dispute, rather than abolished, the 16 hour advance notice is not required." (Employees' Exhibit "E," Patterson letter of December 11, 1969.)

We accept the fact that Mr. Patterson's letter as of December 11, 1969, may have correctly stated the gist of the Amards, at that time. Since then, however, Award Mo. 200, was rendered on January 20, 1970 and Third Division Award Rumber 17989, was decided on June 25, 1970, to the contrary.

Previously, we indicated that in our opinion, Article I, Section 4, of the February 7, 1965 Agreement, grants the Carrier a bundle of rights on the condition that it adhere to the restrictions. Thus, a discussion of the requirement that it comply with the sixteen hours advance notice before such reductions are made is relevant. Leaving aside for the mement the Carrier's allegation of an oral agreement which counterances suspension of positions rather than abolishment, it then insists that suspension is beyond the purview of Section 4. Hence it may do so without the necessity of giving the required advance notice. We are mystified by such circuitous reasoning. Clearly and precisely, the Carrier is granted the right to make force reductions or abolishments—nowhere does Section 4 provide for temporary suspensions. Albeit, a

Carrier may make force reductions under the guise of suspensions, however, why does it conclude that then the required advance notice is unnecessary? What mystique is there about a temporary suspension which differs from a force reduction? True, we are sware of the ramifications involved in an abolishment, but Section 4, specifically, includes force reductions and similarly, requires the advance notice. As previously indicated, to this extent we concur with the Referee in Award No. 200, as such is the actual and factual substantive procedural requirement.

We next preced to the question of advance notice. What type of notice is required? All Section 4 states, is sixteen hours advance notice. We are propared to accept the reasoning contained in Third Division Award No. 17989, only insofar as notice is concerned. Thus, telephone notice is sufficient and the criterion for said sixteen hour notice applies to clock hours from the time the notice was actually given. As we have no method of ascertaining whether or not claimants received the sixteen hours advance notice, this issue will be referred back to the property.

Was there an oral agreement to waive the sixteen hours advance notice if Carrier suspended positions instead of abolishing? In our view, one additional facet of this problem remains to be considered. Having analyzed the aspect of suspension and abolishment, we are required to discuss the Carrier's allegation of an oral understanding starting with July, 1963. The National Agreement in issue herein was executed on February 7, 1965 and the Interpretations thereto of November 24, 1965, is silent on this phase. Article I, Section 4, is clear, unambiguous and spacific. In order to avail itself of a substitute defense to the requirement that it gave advance notice, a Carrier would be compelled to demonstrate that it entered into an explicit waiver of this express provision. In essence, as we understand the Carrier Mumbers' Dissent to Award No. 200, it is predicated upon an esteppel. Not having been present at the hearing thereon, we refrain from any comment. However, in our view of the instant matter, we would be leathe to accept a "verbal understanding" involving such a basic provision; unless the proof of such oral understanding is sufficiently persuasive to a neutral. Hence, under the circumstances prevalent herein, evidencing lack of concrete proof of a valver of the sixteen hours advanco notice before such reductions are made, a Carrier would be well advised either to enter into a written agreement to that effect, or in lion thereof, to give the required notice whether it is called a force reduction, temperary suspension, or abolishment.

It is, therefore, our considered opinion that the Carrier violated the Agreement when it made a force reduction without giving the required sixteen hours advance notice. Insofar as assessing compensation for such violation, the matter is referred back to the property for the purpose only of determining which employees may or may not have received the sixteen hours advance notice and such hours apply to clock hours from the time the notice was actually given.

## AWARD

The ensuer to question (1) is in the affirmative. The ensuer to question (2) is referred back to the property per Opinion.

Markay M. Robert | Rautral Member

Dated: Washington, D. C. June 9, 1971